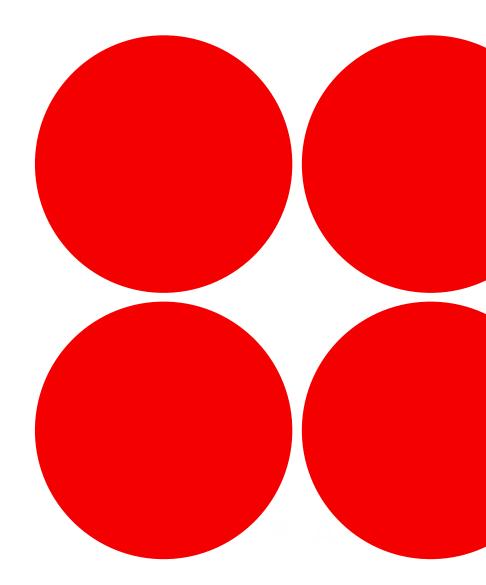
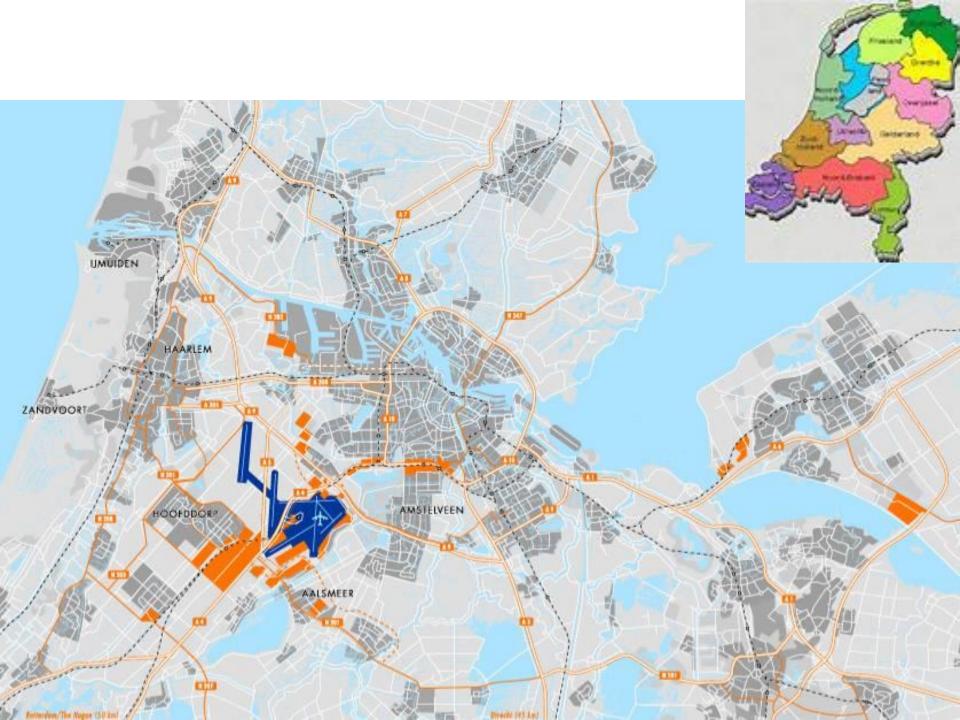
Introduction of SADC and AAA

Olav Steffers Michel van Wijk

29 November 2013



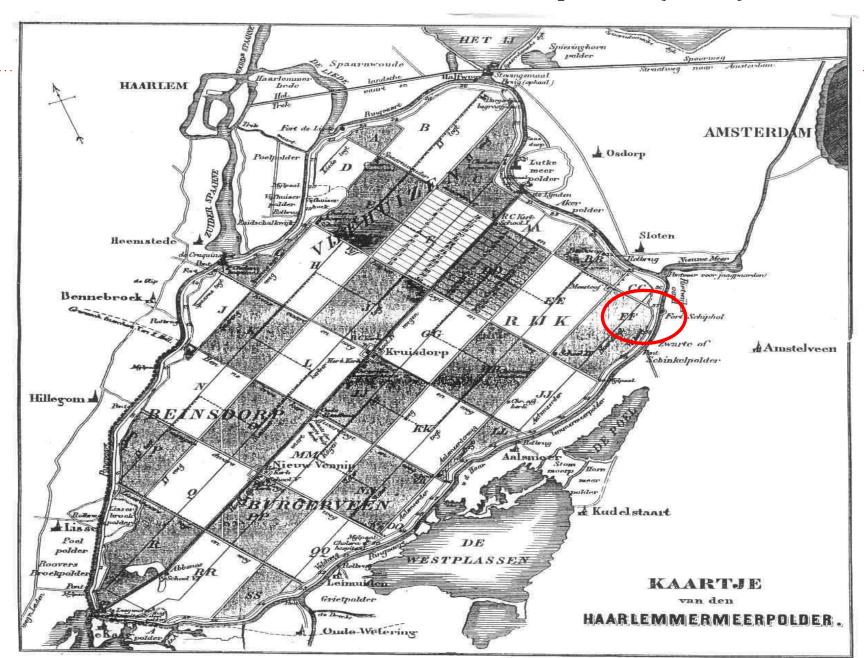




Haarlemmermeer, 26 May 1573



Haarlemmermeerpolder (1852)



Mainport strategy

- Focus shift from helping backward regions to strong regions and cities
- •Port and airport infrastructures as key-drivers of economic development
- Schiphol AirportCity and Mainport Rotterdam
- Development of Schiphol as 4rd hub in EU
- Promotion as location for EDC's and EHQ's

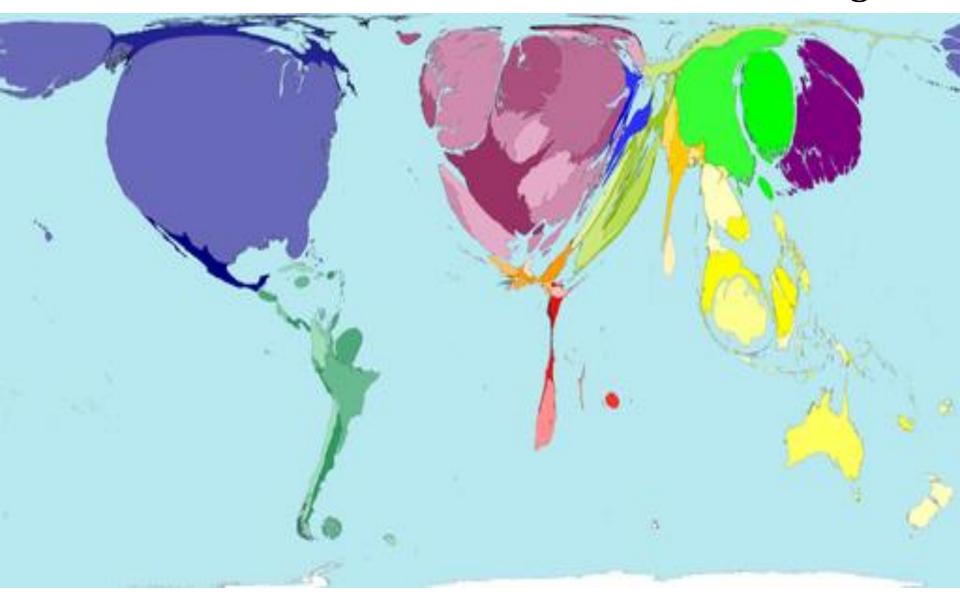


Amsterdam Airport Schiphol

Factsheet 2012

T. Property of the second	317 direct destinations to 90 different countries			
	51 million passengers, 1,5 million tonnes of cargo			
+	423,407 air traffic movements			
T T	62,000 jobs			
	Best European Airport 2012			
	> 300 PL companies			
	500 companies located at Schiphol with 62,000 employees			
+	# 3 cargo and # 4 passenger airport in Europe			

Aircraft freight



Territory size shows the number of tonne-kilometres of freight transported by aircraft registered there.

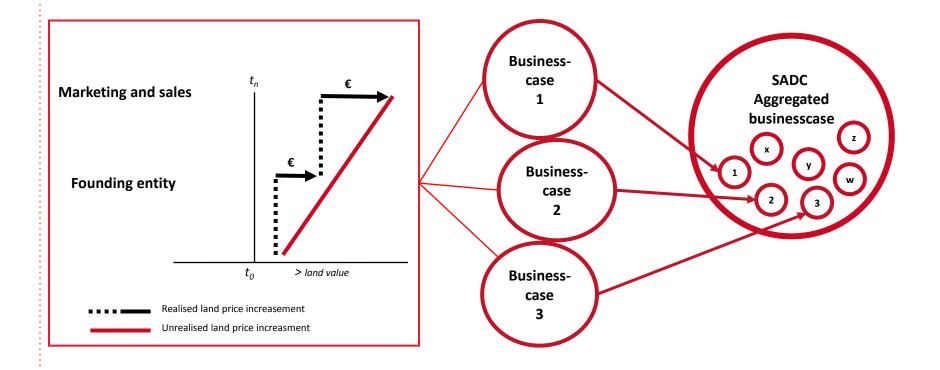
SADC established in 1987 to:

- 1. Strenghten the economic position of Schiphol region
- 2. Land supply and development of airport business parks
- 3. Create public private partnerships
- 4. Plan infrastructure and business park management
- 5. Coordinate international marketing and acquisition (via Amsterdam Airport Area)

SADC shareholders

Provincie Noord-Holland	25%
gemeente Haarlemmermeer	25%
Gemeente Amsterdam	25%
Schiphol	25%

Business model SADC





Airport business park Oude Meer

Key figures (2010)

- ▶ Development 1989-1999
- ▶ 37 hectares
- ▶ 52 companies
- ▶ 2.360 employees



Airport business park Lijnden

Key figures (2010)

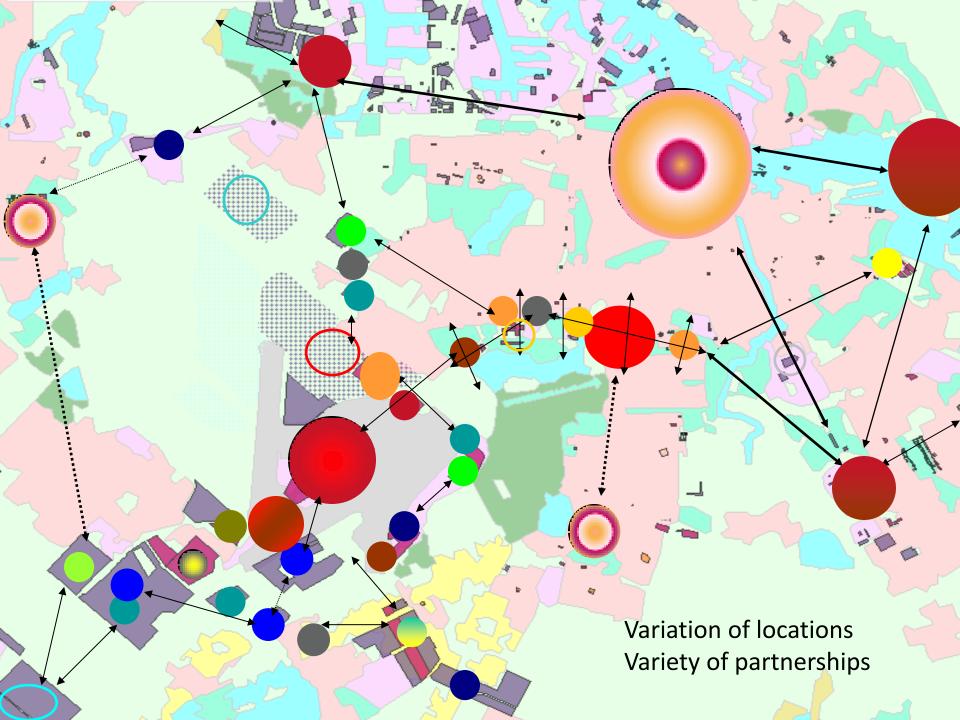
- ▶ Development1999-2005
- ▶ 20 hectares
- ▶ 71 companies
- ▶ 1.135 employees



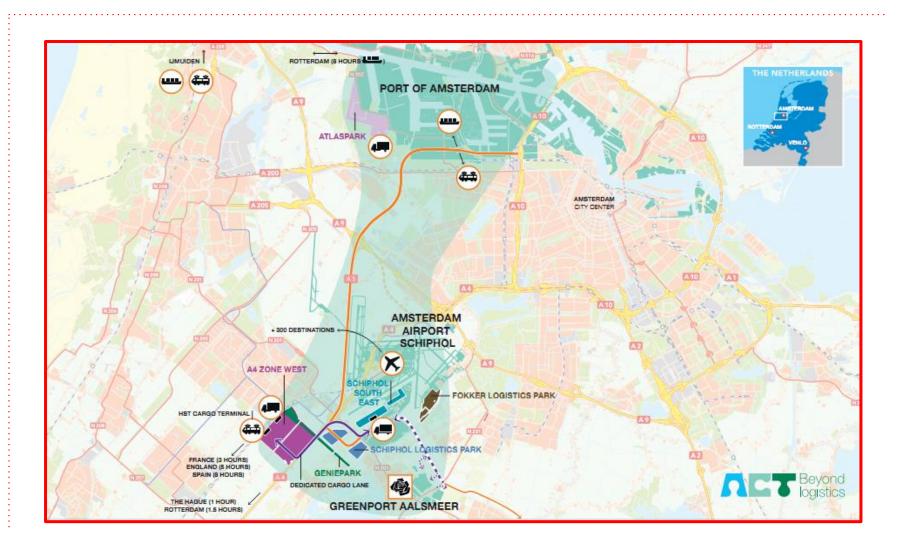
From mainport to metropolitan strategy

Increased European airport-regions and city-region competition implies more than offering an industrial logistics site: *integrating airport and region into a seamless metropolis*.

- 1. Adjust to new scale of Amsterdam Metropolitan Area
- 2. Clustering of activities on a variety of business parks
- 3. Focus on new coalitions for integration of airport and city



Logistics corridor



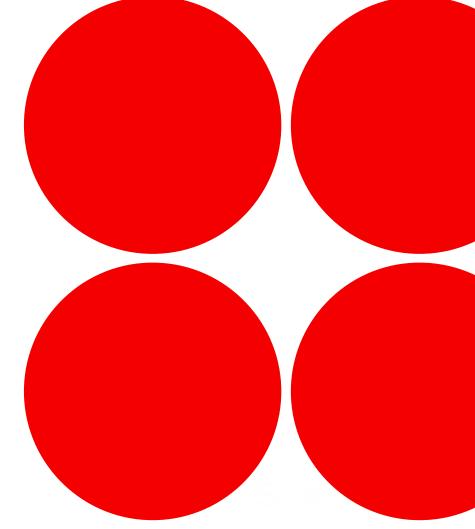
Airport corridor + Zuidas



Marketing SADC's locations and the

Amsterdam Airport Area

Olav Steffers





Amsterdam Metropolitan Area (AMA)

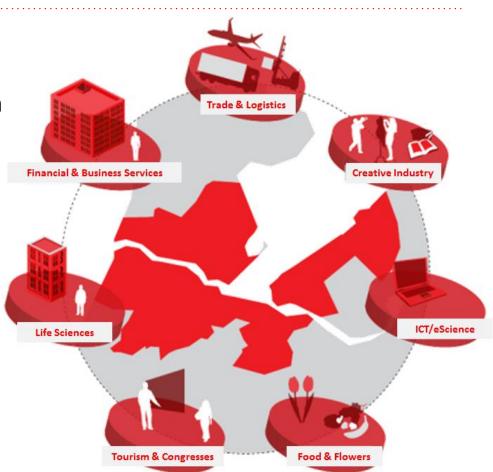


Amsterdam Global Trade & Business Hub



Amsterdam Economic Board

- Chairman: mayor of Amsterdam
- 'Triple helix' cooperation
- Focus on 7 key clusters
- AAA: focus logistics, aerospace



Amsterdam Metropolitan Area (AMA)

Logistics: key economic cluster in AMA

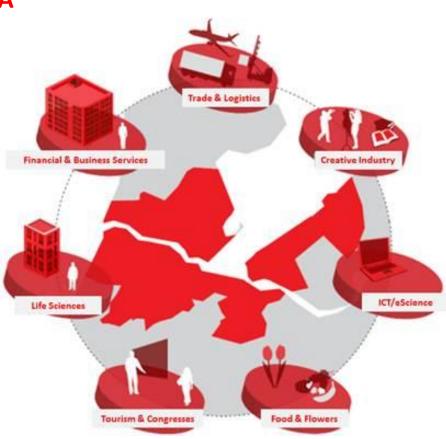
2012

- Trade & Logistics 2nd cluster in added value for AMA (€ 16 bln.)*
- 178,000 jobs

Ambition:

 Annual growth added value cluster logistics 5% higher than national average until 2015

* Source: Economische verkenningen Metropoolregio Amsterdam 2012



Amsterdam Airport Area

- 1. Public-private partnership
- Founded in 1994

I amsterdam_®

Members of AAA













DURA VERMEER







ABN·AMRO











MALA



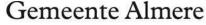














AAA activities

Platform/network



Investor development



Cluster development & marketing



Acquisition



Amsterdam Airport Area

- 22 members
- 6 AAfternoons
- 9 FFT's
- 11 new establishments
- 40 leads
- 65 ID meetings
- Cluster development

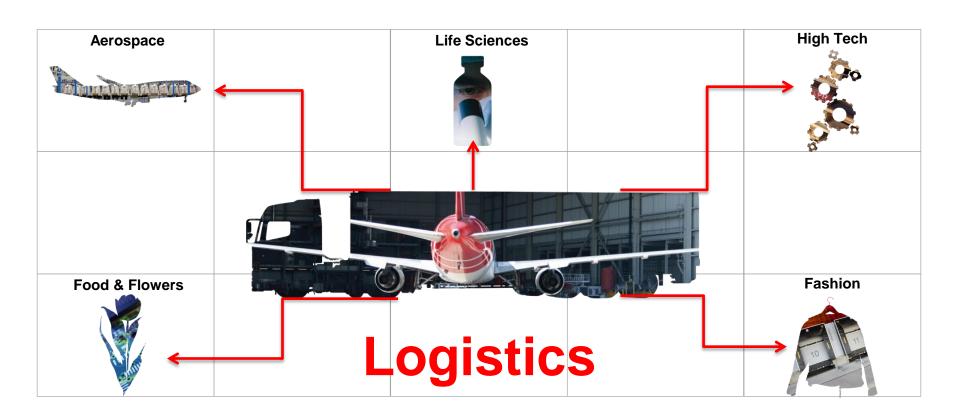
Results AAA 2013





Logistics related clusters

Strong economic clusters in Amsterdam



Logistics related clusters - Aerospace





Logistics related clusters - Aerospace



Aerospace cluster in the Amsterdam Metropolitan Area (AMA) in 2012

ŤŤŤ	10,000
	 Knowledge & tradition from Fokker and KLM heritage Cluster development plans for MRO, logistics and incubator centre Strong position in MRO, logistics, training and office functions
8	Network Amsterdam Airport Schiphol > direct connections to all major aerospace hubs worldwide
	Many 3PL companies with a dedicated aerospace vertical
	 > 80 aerospace companies, incl. CAE, Fokker, GE, Boeing, P&W, KLM Recent new establishments: Bombardier, ILFC, Aviation Excellence Mitsubishi Aircraft Corporation
	2 airports: Amsterdam Airport Schiphol, Lelystad Airport (regional)

Logistics related clusters - Aerospace



Why are aerospace companies based in the Amsterdam Metropolitan Area (AMA)?

Connectivity (network)

Significant start-up labour pool Know-how and expertise aerospace and logistics

Strategic location: neutral and access to EU-market Number of aerospace companies (cluster)

Language skills

Support involved parties like NFIA, NAG, SADC and Amsterdam inbusiness

Ambitious aerospace and logistics development plans

Tax advantages

Aerospace logistics in the AMA includes:





Logistics related clusters – Fashion



Fashion cluster in the Amsterdam Metropolitan Area (AMA) 2012

	> 20,000
	Denim Capital of the World: Highest density of denim companies in the world
8	Network Amsterdam Airport Schiphol > direct connections to all major aerospace hubs worldwide; Network Port of Amsterdam
	Many 3PL with fashion vertical; specialised financial & legal services in fashion
	> 5,000 fashion companies
€	The Netherlands: yearly throughput of € 7,1 billion of value in fashion logistics and pick & pack





Logistics related clusters – Fashion



Fashion companies in the Amsterdam Metropolitan Area (AMA) includes:

BOSS	gsus	T O M M Y HILFIGER	BLUE BLOOD REGISTER CO. Rade Mark at 1798108 London UK	oilily
G-STAR RAW DENIM	мехх	BlimBorg	LOUIS VUITTON MALLETIER A PARIS	THE STING
GUCCI	NKE	claudia sträter	SCOTCH&SODA AMSTERDAM COUTURE	Eetnies by Sole technology

Logistics related clusters – Fashion



Logistics service providers with dedicated fashion vertical in the Amsterdam Metropolitan Area (AMA) includes:

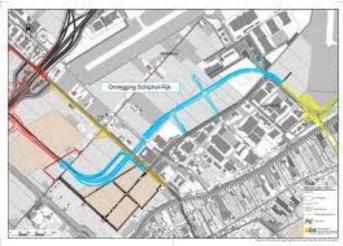
TNT Fashion Group Making Retail Move	RHENUS	<u>USGL</u> BAL	DSV	DAMO
Expeditors	₹ • UTi	ASAV INTERNATIONAL TRANSPORT	CITAMEX delivery unlimited	Connecting continents
PANALPINA on 6 continents	(f)	-D#L =	UPS	FedEx.

Business Park Development SADC



Internationale acquisition: Schiphol Logistics Parc

- Total 25 hectares
- Proximity to airport runways
- Focus on logistics service suppliers





Marketing and acquisition with a regional focus: Polanenpark



Marketing/Communicatie with a focus on the city: Business Park Amsterdam Osdorp

- Total 45 ha.
- Original focus was airport-related
- Location in between airport and city
- Market development: more focus on the city.



Direct marketing for regional and local businesses: : De President



Development for 'new markets': Schiphol Trade Park



Amsterdam Connecting Trade



Beyond Logistics Sustainability Multimodal accessibility

OLV HST Cargo Seamless connection

Five areas





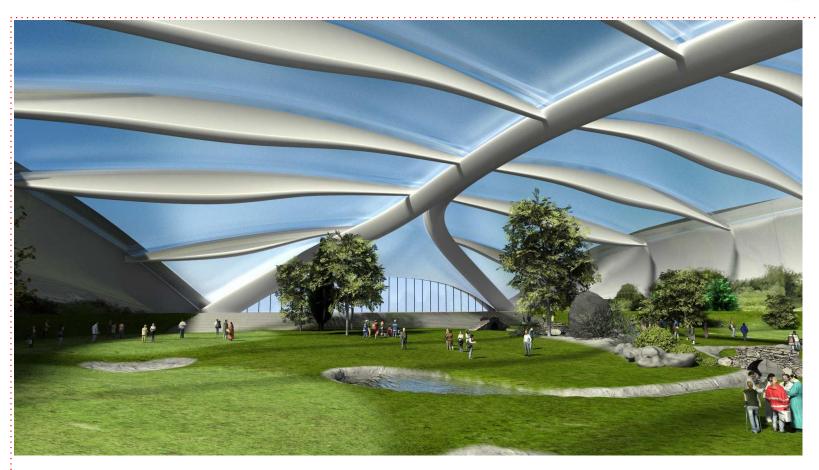
Outdoor-concept





Leisure-concept







Schiphol Trade Park: impressions





Campus

Logistics core



I amsterdam.